

Curriculum vitae

Ruth Metzler-Arnold



Member of the Board of Directors of AXA Insurance Ltd and AXA Life Ltd (since 2012) Member of the Nomination and Compensation Committee Member of the Audit Committee Year of birth: 1964 Nationality: Switzerland

Professional experience

Since 2011	Participation in various boards of directors
	Company owner of METZLER Strategie, Führung, Kommuni- kation AG
2011 – 2019	Founding Partner, Of Counsel of KMES Partner: Advice on strategy, management and communication
2006 – 2010	Head of Investor Relations, Novartis
2005 – 2006	General Counsel and Member of the Executive Board, Novar- tis France
2004 – 2005	Lecturer at the University of St. Gallen
1999 – 2003	Member of the Federal Council (Head of the Federal Depart- ment of Justice and Police)
1996 – 1999	Member of the Government Council of Canton Appenzell I.Rh. (Head of the Department of Finance)
1995 – 1996	Judge of the Cantonal Court of Canton Appenzell I.Rh.

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1992 – 1995	Judge of Appenzell District Court
1990 – 1999	PricewaterhouseCoopers, Audit & Consulting, St. Gallen
1989 – 1990	UBS, Bern

Professional training

2009	Finance Leadership, Harvard University, Boston
1994	Swiss certified auditor
1989	Graduated in law from the University of Freiburg

Other mandates outside the AXA Group

- President of Swiss Olympic
- Member of the Audit Committee of the European Olympic Committee
- Chairperson of the Board of Directors of Switzerland Global Enterprise
- Member of the Board of Directors of Probst Group Holding SA
- Member of the Board of Trustees of Avenir Suisse
- Member of the Board of Trustees of the SVC Foundation Board for Entrepreneurship